trueINCUBE .

ERA OF STARTUPS





Forbes@100 INNOVATING SINCE 1917 DHANIN CHEARAVANONT

Amalgamator: Senior Chairman, CP Group

Each industrial age is different. We are now in an era when the younger generation is redefining the market with startups, technology and innovation.

True WITHIN CPG



Agro-Industry & Food



Crop Integration



Automotive & Industrials (China)



Marketing & Distribution



Property Development



Finance (China)





Telecommunications



Plastics



Pharmaceuticals (China)



Seeds & Fertilizers



Pet



International Trading



Feed Ingredients Trading



itrue

MART

#1 in Thailand

CPG ECOSYSTEM

Overview of selected tech enabled by True & CP Group subsidiaries



WHY STARTUP ENGAGEMENT







EVERYBODY WINS

- value-add to core business
- keep an eye on next technology
- faster product launch
- receptive to learn
- access to talent
- decreases startup failure rate
- profit from return on investment
- synergies

HOW IT STARTED





INSPIRE Encourage new entrepreneurs to launch their startups

Founded in 2013 by Mr. Punnamas

(Then became CEO of Ascend Group)

Re-Launched in 2016 by Dr. Teerapon

Chief Innovation & Sustainability Officer True Corporation

WHO ARE WE?

leading service provider to startup in the region

inspire innovate incubate invest

Inspire & Innovate

TRAINING & MENTORING OVER 2,000 PEOPLE/YEAR







INCUBATE : SCALEUP

•3 months bootcamp, 1 bootcamp per year so far •5 teams per bootcamp •Funding: USD 20K cash, USD 30K in kind media investment in return of 6-9% equity ownership (before 2018)

| No. | Company | Program | Year | Industry | Description | |
|-----|---------------|----------------------------------|------|------------|---|------------|
| 1 | Zeekamore | | 2013 | e-Commerce | A tool and marketplace for e-catalog | |
| 2 | Fitme | Incubation Batch1 (Ascend) | | e-Commerce | Solution for online shoppers to order custom fit apparel | |
| 3 | Todok | | | B-2-B | ipad app. for retail merchant as cash register and inventory n | |
| 4 | Tammkru | | | EdTech | Kindergarten examination database application | |
| 5 | Sticgo | | | MarTech | Location-based sticker mobile app. with merchant loyal progr | 4 YEARS |
| 6 | Sellsuki | | | e-Commerce | E-commerce platform support shop sell products on faceboo | 4 ILANJ |
| 7 | CourseSquare | Incubation Batch2 (Asœnd) | 2014 | EdTech | Online education vdo platform | 01 |
| 8 | Hankster | | | Social | 3 on 3 group dating platform | |
| 9 | Hola | | | Social | Chat on map application | |
| 10 | Peak Engine | | | B-2-B | Financial analytic for businesses | OT A DTUDO |
| 11 | Vetside | | | HealthTech | Financial analytic for businesses On-the-go veterinary knowledge for vets Work-flow integrated online platform connecting all key stake | VIARIIPS |
| 12 | Arincare | Incubation Batch3 | 2016 | HealthTech | Work-flow integrated online platform connecting all key stake | JIANIUIJ |
| 13 | Kolla | | | HRTech | Location-based job market place for service industry | |
| 14 | StoneLab | | | B-2-B | Cloud service platform for factory and laboratory | |
| 15 | Tunjai | | | B-2-B | Sales and report solutions platform for retail | |
| 16 | Govivigo | | | TravelTech | One stop booking platform | |
| 17 | Tarad Invoice | Incubation Batch4 | 2017 | FinTech | Thailand first invoice financing platform | |
| 18 | Digicoin | | | FinTech | Digital money exchange kiosk for tourist leftover coins | |
| 19 | U-Vein | | | HealthTech | Part-time jobs for health-care providers | |
| 20 | Evoli | | | EdTech | E-learning platform plus recruitment service | |
| 21 | Chatstick | | | Social | Stickers and characters platform plus CRM stickers for brand | |

INCUBATION PARTNERSHIP 2017

startup bible

REALITY TV SHOW:

THE INNOVATION STARTUP BY TRUE DIGITAL











INCUBATION PARTNERSHIP 2018

startup Grand Prix

REGIONAL TRAINING WORKSHOP & PARTNERSHIP BUILDING OPPORTUNITIES WITH

- GLOBAL TECH. COMPANIES
- ASEAN UNICORN STARTUPS
- PROMISING THAI STARTUPS

Google

• TRUE GROUP



HUAWE





INVEST - MANDATE

Investment from Seed to Series B (USD 500k to USD 3M)
Main investment criteria: Synergistic value with True/CPG ecosystem
Investing off the B/S



- Data Analytics
- Robotics/Áutomation
- . Logistics
- l. IoT
- 5. O2O
 - HealthTech
- 7. FinTech
- 8. PropTech

INVEST – 2018 Focus

TRUE DIGITAL: Vision to create the #1 integrated digital consumer lifestyle and technology company in Thailand with regional presence

#1 integrated digital consumer lifestyle and technology company in Thailand with regional presence

| Digital B2C | Digital B2B2C | Digital B2B | M&A/Partners |
|---|---|---|---|
| Leading digital media and telco ecosystem | Leading privilege-based O2O ecosystem | Technology-based enterprise services | Regional footprint for all digital businesses |
| 30 Million MAU > 1hr/day engagement | High earn/burn velocity >500k merchants >2 M transactions/day | > \$100 M revenue > \$1bn value for CP | Leading technology investments Strategic partnerships |

Digital Talent Recruiting and Academy – Digital talent hub to support Thailand's digital economy development

Integrated DMP+Privilege platform with strong linkage to telco assets

World-class AA/AI platform with data from CP companies and strategic partners

World-class IoT platform leveraging True/CP and strategic partner capabilities

CyberSecurity Fusion Center of Excellence

SOCIAL ENTERPRISE TRACK

200,000 THB TO EACH OF 15 SEs in 2017





EDUCATION & HEALTH

Description

<u>Stage</u>

Handıcan

Job Posting platform for disabled people

Series Seed





Career Counseling platform for students

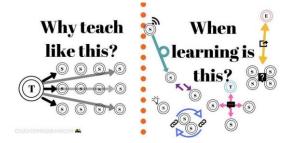
Series A





Learning exchange platform dedicated to teachers

Series Pre-Seed



SUSTAINABLE VALUE CHAIN & ENABLERS

| | Description | <u>Stage</u> | |
|---|--|-----------------|---|
| | Skill-based volunteering platform | Series Seed | |
| HAPPY FARMERS | Social Gifts with produce sourced from Thai vulnerable Farmers and Communities growing organic crops | Series Seed | LANDRY FARMERS FLASH Construction Constructi |
| ThaiBiomass โทยในโอแมส เครือข่ายชีวมวลเพื่อขุมชน | Secure economical wood supply derived fuel while helping smallholder farmers earning more income | Series A | ThaiBiomass |
| Kokoboard โคโคบอร์ด | Furniture company using agricultural waste to build particle boards furniture | Series Seed | |
| Nok Hook | Coffee shop sourcing produce from hilltribe farmers | Series Pre-Seed | |
| weeboon ² | Crowdfunding platform for individuals and charities | Series Seed | |

COMMUNITY DEVELOPMENT

| | Description | <u>Stage</u> | |
|--|--|-----------------|--|
| Craft de Quarr | Sustainable fashion shop in Chiang Mai | Series Pre-Seed | |
| م <mark>ترک</mark> Yala icon | Sustainable fashion brand from Southern Thailand | Series Seed | |
| coffee made better | Coffee shops employing blind people | Series Seed | |
| folkdaruu Ethical · Natural · Local | Sustainable fashion brand using organic materials and produced by rural artisans | Series Seed | |
| ัM-POW เอ็ม-เผ่า | Sustainable fashion brand using organic materials and produced by rural artisans | Series Pre-Seed | The spectrum distribution in the spectrum in t |





CPG Social Impact Fund – Fund Mandate & Selection Criteria

Areas of Interest





Sustainable Supply Chain



Education



Health & well-being



Selection Criteria



Sustainable Business Model

(Project that can at least deliver 5% IRR)



Innovation (Innovative technology or business model)



Social Impact

(Potential depth and breadth of impact will be assessed)



Inclusiveness

(Ability to include different sections of society)



SOCIAL IMPACT FUND

Objective of the evergreen fund

To increase the income and improve the livelihood of the working poor, while aiming at the preservation of capital

Key Figures

THB 1Bn (~USD 29M) Fund Size

THB1.75M- 70 MILLION (USD 50K – 2M) Typical investment size

Soft Loans, Quasi-equity, Convertible Debt, Equity Instruments

Geography





SOCIAL IMPACT FUND

Increase Income Level (%)

By addressing market inefficiencies, our portfolio companies enable the working poor to earn higher incomes

Example: Vasham increases the income of smallholder farmers by 65%+ through increasing their yield and reducing their financing and input costs

Note: For companies that do not directly affect income levels we choose relevant additional metrics, focusing on those which quantify the economic benefit to low-income populations e.g. cost-savings achieved as a result of the portfolio company's activities



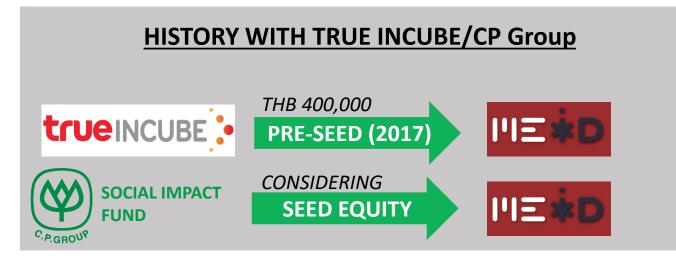
We invest in scalable companies that can improve the livelihoods of hundreds of thousands or millions of the world's poor

Example: Vasham is poised to improve the livelihoods of 100,000 smallholder farmers in Indonesia by 2020

Monitoring **two IRIS** social metrics across our entire portfolio, would provide simplicity, consistency, and value for CPG and entrepreneurs. We would also monitor additional IRIS social metrics on a company-specific basis.

CPG Social Impact Fund – Partnership Case Study 1





What is WEEBOON?





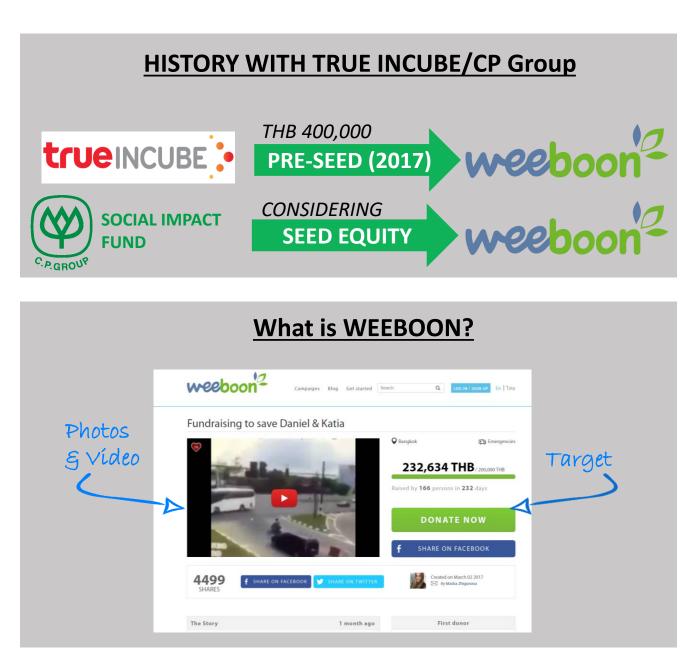
TRUE PROMOTING WEEBOON



Already bought 1,000 Bracelets as part of CSR Program



CPG Social Impact Fund – Partnership Case Study 2





week

CPG Social Impact Fund – Case Study 3

HISTORY WITH TRUE INCUBE/CP Group



What does this sustainable tourism enterprise do?

EXPERIENCE THAILAND LIKE LOCALS Find Fun Local Things To Do



Bangkok Community Foodie Adventure (Private Trip) Savor all the delicious tastes that will fill your tummy with delight!





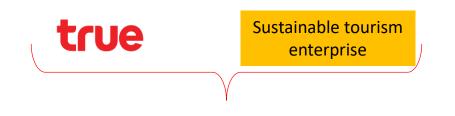






Sustainable tourism enterprise

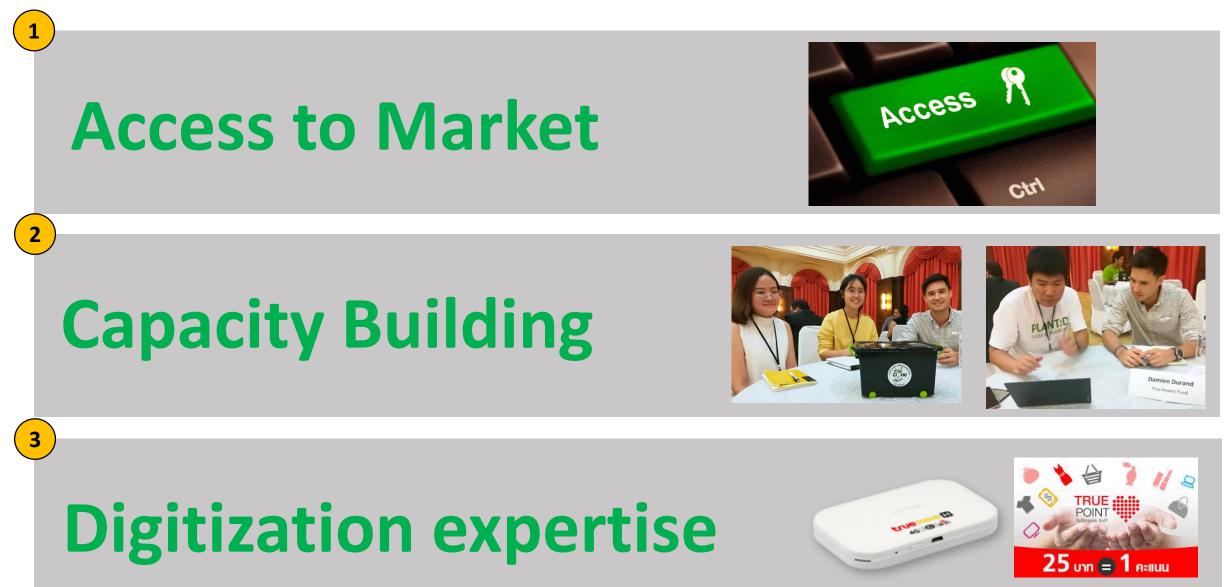
TRUE PROMOTING SUSTAINABLE TOURISM





CPG Social Impact Fund –





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